#### **Exercise 1**

I'm looking for four volunteers!!

- Gibt es hier einen deutschen Studenten, bitte?
- ¿Algún estudiante español, por favor?
- Ci sono alcuni studenti italiani, per favore?
- Ar yra koks nors studentas iš lietuvos?

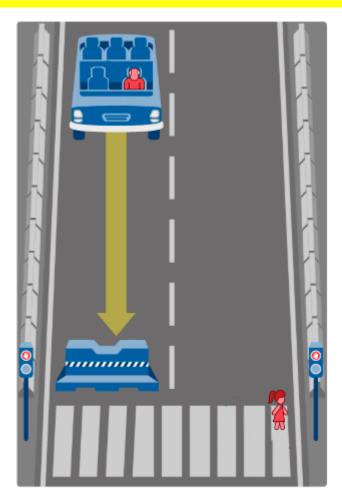


- Tell your partner:
  - Your favorite subject
  - The name of your school (and meaning)
  - Your favorite hobby

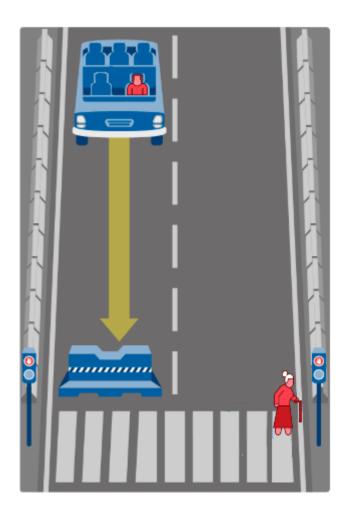


- Hold a pen by the end. Ask your partner to hold it by the opposite end
- Practice the discussion...
- Any conclusion?

### The pedestrian dilemma



• (moralmachine.mit.edu)



### Intercultural communication

(Are we lost in translation?)



#### SCHEDULING A MEETING

USO DEL TIEMPO POR PAÍSES							
	ESPAÑA	ITALIA	FRANCIA	ALEMANIA	SUECIA		
6.00		Dormir	Dormir	Dormir	Dormir	6.00	
7.00	Dormir		Desayuno	Desayuno	Desayuno	7.00	
8.00	Desayuno*	Desayuno				8.00	
9.00				Tables	<b>T</b> 1.11	9.00	
10.00		Trabajo	Trabajo	Trabajo	Trabajo	10.00	
11.00						11.00	
12.00	Trabajo		Comida	Comida	Comida	12.00	
13.00		Comida	Corrida		Cornica	13.00	
14.00		Trabajo	Trabajo	Trabajo	Trabajo	14.00	
15.00	Comida					15.00	
16.00					_	16.00	
17.00					Cena	17.00	
18.00	Trabajo			Cena		18.00	
19.00			Cena			19.00	
20.00		Cena		TV e Internet	T) / a lata was at	20.00	
22.00	Cena	TV e Internet	TV e Internet		TV e Internet	22.00	
23.00	TV e Internet		Dormir	Dormir	Dormir	22.00	
00.00	i v e internet	Dormir	Dormir			00.00	
00.00	Dormir					00.00	
	*Variable: de 7.30-8.3	0 a 10.00-10.30)					
Fuente. Eurostat. EL PA							

Jan. 29, 2019

	SPAIN	TIME	PROBABLY YOU	
E	GOOD	8	GOOD	
	MORNING!	9	MORNING!	
(		10		
		11		
		12	GOOD AFTERNOON!	
		1pm		
	GOOD AFTERNOON!	2		
		3		
		4	GOOD EVENING!	
		5	EVENING:	
	GOOD EVENING!	6		
		7	GOOD NIGHT!	
		8		
		9		
	GOOD NIGHT!	10	ZZZZZZZ	

#### Spanish business etiquette

Henar Alonso Mosquer

- We come back home from office/school later
- We stop for lunch for more than one hour
- If there's a bank holiday, consider a four day weekend (PUENTE)
- And do not EVER forget...





#### ATTITUDE

- Honor, pride and honesty are very important
- Spaniards love their culture, so they appreciate people telling them how nice it is
- They have a tendency to believe that foreign products are better in many categories

ΟΜΜ

HILFIGER

 $\mathbf{Z} \mathbf{A} \mathbf{R} \mathbf{A}$ 



#### **PRONOVIAS GROUP**

Spanish business etiquette

**GUCCI** 

#### ATTITUDE

- Physical appearance is very important! We are latins...
  - take a time to choose your outfit
- Hierarchy is also very important!
  - Lengthy negotiations and bureaucracy



- Only one would take the final decision (maybe you won't meet him/her)
- We don't use titles, though
- Spanish punctuality has its own rules
- +- 5 min is acceptable
- +- 10 min is acceptable for VIP
- However, counterparts are expected to be punctual (specially if you are a foreigner!)

### Spanish business etiquette

#### ATTITUDE

- Oral communication is highly appreciated, too many written messages could be perceived as distrust
- Being very (too much) polite could be impolite
- Reduce your personal space and try to do eye contact



#### CONVERSATION

- Spaniards tend to show a *face-saving* attitude, like "everything is under control", so you need non verbal clues to discern the veracity of that. Even with the language
  - bring some info in spanish, especially with >40
- It's difficult –not imposible- to make a spaniard change his mind. We don't like changes
  - Prepare your answers for the gains/pains
- Interruptions are not (very) rude, we are passionate about anything, so think that we are really interested on the topic!
  - Bring a lot of information to solve any doubt, and we'll love your product/company



#### SOCIAL

The 3 F rule: Friends, family, food

Social bonds guarantee agreements more than written statements



- In Spain, the way business is conducted is more relaxed
- Never start a conversation about very important topics related to negotiation
  - Weather, soccer or plans for the weekend are a nicer start to build a certain level of trust
- If you feel that your privacy is invaded, we are sorry, but it's a good sign
  - We are trying to establish social bonds, so tell us about your family and friends!

#### SOCIAL

The 3 F rule: Friends, family, food

- You'll be expected to have lunch with your counterparts
- Eating out is part of our culture



- You'll seem a bit rude if you talk about business while having lunch.
  - Wait for the after-lunch ("sobremesa"), we take it very seriously!
  - If you don't have time and really need to talk before, let them know first
  - You are expected to invite if you call for lunch. Or to invite back the next time if they call you
  - If you go to a small city, you can be rejected. They are not rude, it's just that they go back home for lunch, you'll see them later!

# WHEN IN ROME, DO AS THE ROMANS DO



María Henar Alonso Mosquer

#### THANK YOU VERY MUCH!!

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